SALCOMBE HARBOUR REVENUE FORECAST 2020/21				APPENDIX As at 22nd December 2020		
Actual	Actual		Budget	Forecast	Variance	
2018/2019	2019/2020		2020/2021	2020/2021	Forecast to	
2010/2013	2013/2020		(At outturn	2020/2021	Budget	
			prices)		J	
£	£		£	£	£	
		Employees:-				
405,603	438,472	Harbour	429,700	431,200	1,500	
		Premises-Related Expenditure:-				
21,454	25,126	General Repairs and Maintenance	26,500	26,500	0	
65,407	66,625	Security Patrol	65,000	66,000	1,000	
85,154	75,942	Moorings	79,000	79,000	0	
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730	869	Insurances	1,000	1,000	0	
24,839	21,064	Utility Charges	26,200	26,000	(200)	
-	-	Public Conveniences contribution	10,000	10,000	0	
140,153	151,925	Rents	149,800	147,300	(2,500)	
9,802	12,566	Refuse Collection /Cleaning	12,000	12,700	700	
347,539	354,117		369,500	368,500	(1,000)	
		Supplies and Services:-				
8,348	8,789	Equipment	12,600	11,900	(700)	
11,829	6,411	Printing, Stationery and Advertising	8,300	7,700	(600)	
5,728	5,395	Communications (Radios, Telephones, Postage etc.)	6,800	6,300	(500)	
3,838	3,975	Protective Clothing	4,500	4,500	0	
20,171	15,684	Credit Card Handling Charges	18,000	16,000	(2,000)	
24,565	26,138	Miscellaneous	29,300	29,300	0	
74,479	66,392		79,500	75,700	(3,800)	
45,829	52,133	Transport-Related Expenses (Launches etc.)	57,500	60,100	2,600	
44,100	45,000	Central Support Services	54,200	54,200	0	
40,000	34,000	Contribution to Renewals Reserve	40,000	40,000	0	
50,000	61,500	Contribution to Pontoon Reserve	65,000	65,000	0	
58,000	58,000	Contribution to Marine Infrastructure Reserve	58,000	58,000	0	
3,446	5,785	New Projects Funded From Revenue	5,000	5,000	0	
17,036	24,867	Revenue Items Being Met From Reserves	13,500	7,200	(6,300)	
19,500	12,800	Capital Charges (Net)	12,800	12,800	0	
1,105,532	1,153,066	TOTAL EXPENDITURE	1,184,700	1,177,700	(7,000)	
(306,707)	(312,542)	Harbour Dues	(324,000)	(337,500)	(13,500)	
(450,013)	(508,260)	Mooring Hire	(490,400)	(473,700)	16,700	
(175,348)	(183,632)	Small Boat Pontoon Systems	(187,900)	(189,700)	(1,800)	
(40,511)	(40,126)	Water Taxi Service	(36,000)	(25,000)	11,000	
(22,283)	(23,025)	Mooring Licences	(24,400)	(24,000)	400	
(67,151)	(68,509)	Security Patrol Fees	(69,200)	(67,000)	2,200	
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(45,782)	(39,638)	Miscellaneous	(38,200)	(50,100)	(11,900)	
(17,036)	(24,867)	Contribution from Reserves	(13,500)	(7,200)	6,300	
(1,200)	(1,700)	Interest	(1,100)	(400)	700	
(1,126,031)	(1,202,299)	TOTAL INCOME	(1,184,700)	(1,174,600)	10,100	
(20,499)	(49,233)	(SURPLUS) / SHORTFALL ON TRADING ACTIVITIES	0	3,100	3,100	